

# Mid Devon District Council

## Devon Assurance Partnership

### Annual Counter Fraud Resilience and Assessment Report

## 1. Introduction

- 1.1 The following is the [Devon Assurance Partnership](#) (DAP) [Counter Fraud Team](#) Report and Update 2024/25. It outlines the ever-increasing fraud threats affecting all areas of public spending and the responses expected from the Authority. Our aim is to support the continued efforts to ensure that appropriate processes are in place. This includes good governance processes, acknowledging the threats posed by fraud, preventing and pursuing those who would look to commit fraud and providing assurance that the Authority, the public and the wider public purse are being protected from fraud wherever possible.
- 1.2 The Counter Fraud Services Team within Devon Assurance Partnership (DAP) continues to support and facilitate the development of Counter Fraud processes and capability, which improves resilience to fraud and related offences.
- 1.3 After many years of dedicated service, Ken Johnson, Senior Assurance Manager for Counter Fraud has retired. The successful activity within this report can be directly attributed to his committed and leadership in the fight against fraud.

## 2. Fraud response / resilience assessment.

### Economic Crime and Corporate Transparency Act 2023 – Failure to Prevent Fraud Offence Guidance - DAP Summary of Key Points

- 2.1 Under the offence, an organisation may be criminally liable where an employee, agent, subsidiary, or other “associated person”, commits a fraud intending to benefit the organisation and the organisation did not have reasonable fraud prevention procedures in place. In certain circumstances, the offence will also apply where the fraud offence is committed with the intention of benefitting a client of the organisation. It does not need to be demonstrated that directors or senior managers ordered or knew about the fraud.
- 2.2 The onus will remain on the relevant organisation, where it seeks to rely on the defence, to prove that it had reasonable prevention procedures in place (or that it was unreasonable to expect it to have such procedures). The guidance/offence comes into effect on 1st September 2025.
- 2.3 The offence will not extend to individual liability for persons within the organisations who may have failed to prevent the fraudulent behaviour. However, this does not preclude the employee or agent who committed the base fraud, or anyone who encouraged or assisted them, being prosecuted for the base fraud in addition to the corporate entity being prosecuted for failing to prevent it.
- 2.4 [New failure to prevent fraud guidance published - GOV.UK](#)
- 2.5 This report forms part of the review and understanding of the Authorities “reasonable fraud prevention procedures”.
- 2.6 The Chartered Institute of Public Finance and Accountancy (CIPFA) reports that local authorities have achieved success by taking a structured response to fraud and that they now need to respond to an ever-increasing fraud threat, and further develop and enhance their counter fraud response by ensuring that it is comprehensive and effective and focused on the key changes that will make the most difference.
- 2.7 A local authority is self-regulating in respect of counter fraud. As noted above is respect of the failure to prevent fraud offence, it should aim to show that it undertakes realistic self-assessment and has identified and understands the major risks it faces. It should acknowledge any gaps and issues, putting in place plans which can demonstrate that it is acting with visible outcomes.

It should aim to create a transparent process and report the results to the corporate management team and those charged with governance.

- 2.8 The table in **Appendix 1** shows the expected response from a local authority, and our assessment of those arrangements against expectations. The Council complies in almost all areas of Counter Fraud best practice.

### 3 National Fraud Initiative

- 3.1 The [National Fraud Initiative](#) (NFI) is an exercise run and reported on by the [Cabinet Office](#); which matches electronic data within and between public and private sector bodies to prevent and detect fraud and error.
- 3.2 The Biannual National Exercise is mandatory, and the latest exercise takes place in 2024/25 and so is underway, with the Authority MDDC confirming that the process is ongoing.
- 3.3 Departments that complete the returned matches show that they are actively involved reducing fraud risk as well making sure that wherever possible their data management is compliant with the Data Protection legislation ensuring -
- **Data minimisation** by ensuring that the Authority only holds data that is required.
  - **Accuracy** by ensuring that the data held is as accurate as it can reasonably be expected to be.
  - **Data retention periods**, showing that data is not being held longer than is necessary for its intended use.
- 3.4 Fraud and error cost the taxpayer billions of pounds each year – but most of the potential loss goes undetected. Based on the Public Sector Fraud Authority's (PSFA) methodology, they estimate that fraud and error cost the taxpayer £55 billion to £81 billion in 2023-24. Only a fraction of this is detected and known about, enabling investigation and recovery.
- 3.5 The most common types of fraud faced by all Councils in England and Wales are linked to areas shown in the diagram on the right.
- 3.6 It remains imperative that the Authority continues to maximise counter fraud activity in these areas to ensure the minimisation of any loss to fraud.

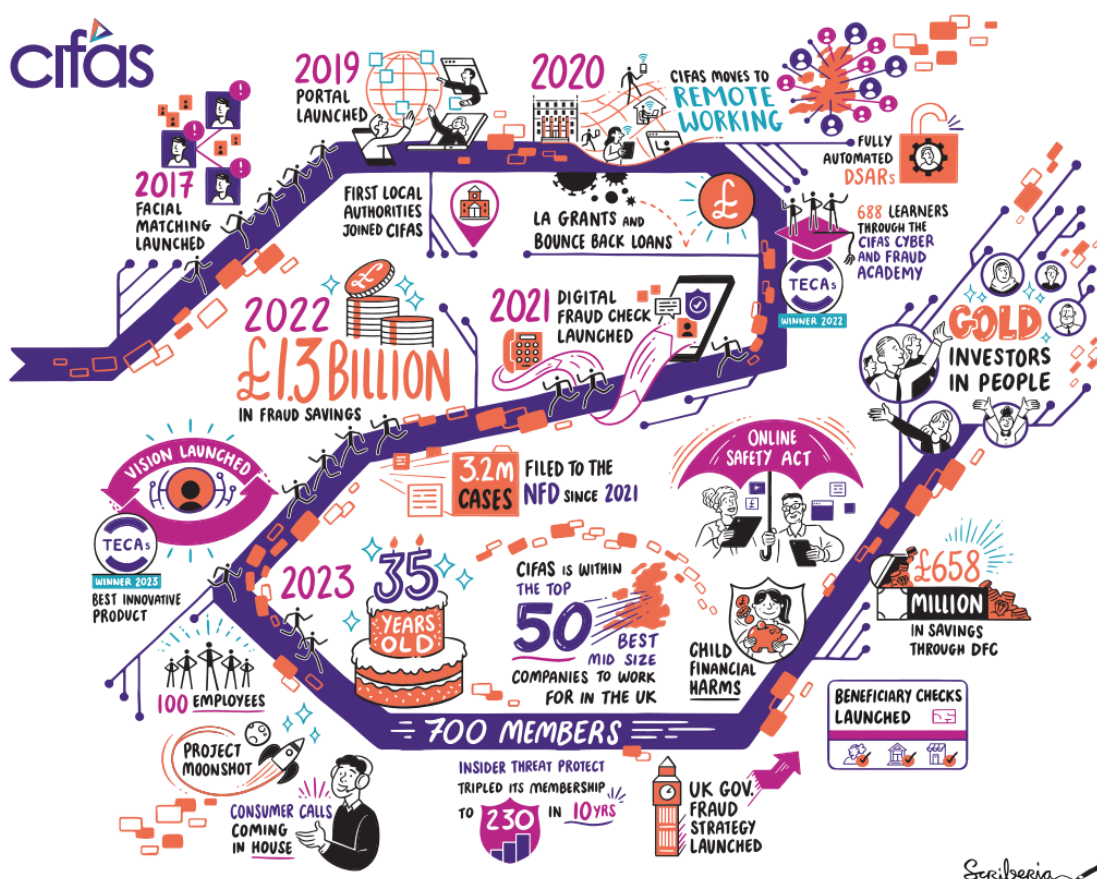


### 4 Information for Committee

- 4.1 Local Authorities are far from immune to fraud and its related offences. It is also clear that fraud activity is and has been increasing for some time. Local Authority defences must keep pace with developments or face increasing losses when every penny counts.
- 4.2 Every pound saved fighting fraud is a pound that can go back into front line services. Below are some of the most recent reports into the scale of fraud faced by the country and the respective views of those who produce them.
- 4.3 **Creation of the Public Sector Fraud Authority** - [The Public Sector Fraud Authority](#) is the UK government's Centre of Expertise for the management of fraud (and associated error) against the public sector. It leads the Government's Counter Fraud Function.

- 4.4 **HM Government** has initiated an [Independent Review of Disclosure and Fraud Offences](#), as it is felt “*There has not been an independent review of fraud since 1986. Since that time, the nature and scale of fraud has evolved considerably, now constituting over 40% of all offences in England and Wales. As the proportion of online-enabled fraud has increased, so have the challenges facing investigators and prosecutors.*” Recommendations are due to be published in 2025.
- 4.5 **CIFAS** published their 2023/24 annual report [Cifas Annual Report 2024](#) stating that “Fraud is still the most commonly committed crime in the UK. Factors including continued economic uncertainty and the growth in hybrid working offer rich seams of opportunity for criminals to exploit. Social media provides fertile ground for criminals to recruit individuals to commit fraud and for them to reach millions of potential marks for their deceptive scams.”

## FRAUD INSIGHT FROM THE NATIONAL FRAUD DATABASE



- 4.6 Their report notes that the fraud threat will continue to develop and evolve. In particular, the rapid growth in criminals using AI to create convincing fake documents and content, generate fake identities, and target individuals represents a major evolution in the fraud threat.

## 5 Conclusion

- 5.1 The Authorities Counter Fraud resilience continues to improve, moving towards an ever-stronger assurance position. The benchmarking against best practice exercise is encouraging and supports the opinion that the Council is committed to reducing fraud losses to the minimum level possible. However constant vigilance and flexibility are required to ensure that wherever possible every pound of the public purse is protected and spent on those in genuine need of services.

5.2 We will continue to support, to proactively prevent and detect fraud. The current financial pressures on the public sector and the people they serve remain unprecedented and the effects should not be underestimated. Financial pressure is a driver for fraud, and as such all Councils should, wherever possible, look to increase their fraud resilience. It is noteworthy that Mid Devon is committed to building further resilience.

**Ken Johnson**  
**Senior Assurance Manager**

**Tony Rose**  
**Head of Devon Assurance Partnership**

**Jo McCormick**  
**Deputy Head of Devon Assurance Partnership**



devonassurancepartnership

**Devon Assurance Partnership (DAP)** provides professional services to not-for-profit organisations. We are experts in our field covering areas such as:

- Internal Audit
- Risk Management
- Counter Fraud and Investigation
- Consultancy
- Education
- Cyber Security
- Grant Advice and Certification

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Support, Assurance & Innovation

| Devon Assurance Partnership  | Confidentiality and Disclosure Clause  |
|--|--|
| <p>The Devon Assurance Partnership has been formed under a joint committee arrangement comprising of Plymouth, Torbay, Devon, Mid Devon, North Devon, Torridge, South Hams, West Devon councils and Devon and Somerset Fire and Rescue. We aim to be recognised as a high-quality assurance service provider in the public sector. We work with our partners by providing a professional internal audit service that will assist them in meeting their challenges, managing their risks and achieving their goals. In carrying out our work we are required to comply with the Public Sector Internal Audit Standards along with other best practice and professional standards.</p> <p>The Partnership is committed to providing high quality, professional customer services to all; if you have any comments or</p> | <p>This report is protectively marked in accordance with the Government Security Classifications. It is accepted that issues raised may well need to be discussed with other officers within the Council, the report itself should only be copied/circulated/disclosed to anyone outside of the organisation in line with the organisation’s disclosure policies.</p> <p>This report is prepared for the organisation’s use. We can take no responsibility to any third party for any reliance they might place upon it.</p> |

suggestions on our service, processes or standards, the Head of Partnership would be pleased to receive them at [tony.d.rose@devon.gov.uk](mailto:tony.d.rose@devon.gov.uk) .



## Counter Fraud resilience and Best Practice Checklist

| CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.  | Response / Findings for the Authority  |
|---|--|
| <p><b>1. The local authority has made a proper assessment of its fraud and corruption risks, has an action plan to deal with them and regularly reports to its senior Board and its members.</b></p>  | <p>The Authority annually prepares a Fraud and Corruption risk register. This identifies the risks and the controls in place to address these risks.</p> <p>This is considered by the Senior Management Team.</p> <p>The Corporate Risk Register, which incorporates the risk for fraud, is taken to the Audit &amp; Governance Committee.</p>   |
| <p><b>2. The local authority has undertaken a fraud risk assessment against the risks and has also undertaken horizon scanning of future potential fraud and corruption risks. This assessment includes the understanding of the harm that fraud may do in the community.</b></p> | <p>The fraud risks to the Authority are assessed at least annually and are updated as and when new risks arise.</p> <p>In terms of horizon scanning, internal audit (DAP) provide updates on emerging fraud risks and the Devon Audit Group also helps to inform officers of locally developing issues.</p> <p>A local network of key contacts also helps to identify trends and developments.</p> <p>It is recommended that a more granular Fraud Risk Register is implemented at service level to ensure a greater understanding and awareness is achieved so that the Council can be reassured that the appropriate resources and checks are in place to support the Councils stated zero tolerance to fraud.</p> |
| <p><b>3. There is an annual report to the audit committee, or equivalent detailed assessment.</b></p>   | <p>It is proposed that each year a report is taken to the Audit &amp; Governance Committee, reporting the results of a self-assessment against the relevant updated and current requirements in line with Managing the Risk of Fraud and corruption. This being the third.</p>   |
| <p><b>4. The relevant portfolio holder has been briefed on the fraud risks and mitigation</b></p>   | <p>The Chair of the Audit &amp; Governance Committee will be briefed on fraud risks and the mitigations thereof.</p>   |
| <p><b>5. The audit committee supports counter fraud work and challenges the level of activity to ensure it is appropriate in terms of fraud risk and resources.</b></p>   | <p>The Audit &amp; Governance Committee supports all officers in their work to prevent, detect and investigate fraud and corruption.</p> <p>Officers from partner organisations (e.g. Devon Assurance Partnership) will be used to provide specialist skills and additional resources as and when required.</p>  |
| <p><b>6. There is a counter fraud and corruption strategy applying to all aspects of the local authority's business which has been communicated throughout the local authority and acknowledged by those charged with governance.</b></p>   | <p>The Council has a robust Anti-Fraud, Bribery and Corruption Policy and an accompanying Strategy and Response Plan, this Policy and Plan have been created by and are updated by a Counter Fraud Manager at Devon Assurance</p>  |

| <b>CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.</b>   | <b>Response / Findings for the Authority</b>   |
|---|--|
|   | Partnership (DAP). The next update is expected to take place during 2025/26.   |
| <b>7. The local authority has arrangements in place that are designed to promote and ensure probity and propriety in the conduct of its business.</b>                                     | <p>Section 7 of the Policy sets out various policy statements that cover staff, members, partner organisations and members of the public, which ensure probity and propriety are in place.</p> <p>However, no system or process can ever be 100% secure, and so employee diligence is always needed, and this referred to in section 4 "Prevent".</p> <p>The Council includes anti-bribery clauses in contracts with third parties and agents.</p>   |
| <b>8. The risks of fraud and corruption are specifically considered in the local authority's overall risk management process.</b>   | <p>A specific fraud and corruption risk entry is recorded in the risk register.</p> <p>(Recommendation - See 2.)</p>   |
| <b>9. Counter fraud staff are consulted to fraud-proof new policies, strategies and initiatives across departments, and this is reported upon to committee.</b>                           | <p>The Authority does not have a dedicated "counter fraud" team and so this role is undertaken by a range of officers, including the Service Improvement Officer and Internal Audit (DAP).</p> <p>New policies and strategies are always considered in the light of possible fraud and corruption and are designed to limit such exposure.</p> <p>Access to the Counter Fraud Services Manager and Accredited Counter Fraud Specialist investigators at DAP continues to strengthen this position.</p>   |
| <b>10. Successful cases of proven fraud/corruption are routinely publicised to raise awareness.</b>   | <p>Successful cases of proven fraud / corruption would be reported in the local paper.</p> <p>The Strategy and Response Plan also states that it commits to "Use publicity from successful Prosecutions to deter others who could potentially commit similar offences in the future."</p>  |
| <b>11. The local authority has put in place arrangements to prevent and detect fraud and corruption and a mechanism for ensuring that this is effective and is reported to committee.</b> | <p>All systems are designed to prevent fraud occurring. The diligence of management and staff is also key in this.</p> <p>The annual Internal Audit plan is prepared taking in to account risks, which include fraud risks. Internal audit will provide assessment on the effectiveness of controls, and test controls to ensure that they are being complied with in practice.</p> <p>The Audit and Governance Committee is provided reports on risk, and the results of Internal Audit, and this, combined with management assessment of controls, is summarised in the Annual Governance Statement.</p> |
| <b>12. The local authority has put in place arrangements for monitoring compliance with standards of conduct across the local authority covering:</b>                                     |  |



| CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.   | Response / Findings for the Authority  |
|--|--|
| – codes of conduct including behaviour for counter fraud, anti-bribery and corruption  | The Council has a <a href="#">Code of Conduct for Councillors and Co-Opted Members</a> which was updated in Oct 2021, this document does not include counter fraud, anti-bribery and corruption.   |
| – register of interests  | The Councils <a href="#">Code of Conduct for Councillors and Co-Opted Members</a> does cover the registration and recording of interests.( Section 1.3 onwards)<br>This information is published on the <a href="#">Councils website</a> .   |
| – register of gifts and hospitality.   | The Councils <a href="#">Code of Conduct for Councillors and Co-Opted Members</a> does cover the registration of gifts and hospitality. (Section 7)<br>All gifts and hospitality over the value of £50 must be registered with the Council's Monitoring Officer.   |
| 13. The local authority undertakes recruitment vetting of staff prior to employment by risk assessing posts and undertaking the checks recommended in FFCL 2020 to prevent potentially dishonest employees from being appointed. | <p>MDDC internet pages have the following - <a href="#">Recruitment process</a>, which covers the employee vetting and <a href="#">pre-employment checks</a> undertaken. All offers of employment are subject to satisfactory completion of these checks.</p> <p>Mandatory checks include: -</p> <ul style="list-style-type: none"> <li>• References</li> <li>• Verification of employment history<br/>Verification of professional qualifications and memberships</li> <li>• Verification of ID, nationality and immigration status and right to work in the UK</li> <li>• Medical clearance</li> </ul> <p>Some posts require additional checks including</p> <ul style="list-style-type: none"> <li>• DBS</li> <li>• Credit checks</li> </ul> <p>Checks on company directorships held, resigned, or disqualified from (not routinely undertaken)</p> |
| 14. Members and staff are aware of the need to make appropriate disclosures of gifts, hospitality, and business. This is checked by auditors and reported to committee.  | At the start of each meeting a declaration of interests is requested. See also 12 above.   |
| 15. There is a programme of work to ensure a strong counter fraud culture across all departments and delivery agents led by counter fraud experts.   | As previously stated, the Council now also has access to an Accredited Counter Fraud Manager and Accredited Counter  |

| CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.  | Response / Findings for the Authority  |
|---|--|
|   | <p>Fraud Specialists at DAP, which can be utilised as and when required.</p> <p>This report is designed to assist the organisation further improve its resilience.</p> <p>The National Fraud Initiative exercise run by the Cabinet Office biannually, supports this work and other data driven initiatives such as the Single Person Discount Review recently undertaken shows that the Council is committed to improving fraud resilience and a counter fraud culture.</p>   |
| <p><b>16. There is an independent whistle-blowing policy which is monitored for take-up and can show that suspicions have been acted upon without internal pressure.</b></p>  | <p>A separate <a href="#">whistleblowing policy</a> is in place and was updated February 2022. This includes the Policy, employee guide and Manager's guide. All such alerts and reports will be monitored for intelligence purposes.</p> <p>It is noted that the contacts at 6.3 within the Policy require update due to staffing changes.</p>  |
| <p><b>17. Contractors and third parties sign up to the whistle-blowing policy and there is evidence of this. There should be no discrimination against whistle-blowers.</b></p>   | <p>At present the whistleblowing policy applies to all Council workers, including elected and co-opted Members, employees, staff of Council contractors, suppliers of goods and services and agency staff.</p>   |
| <p><b>18. Fraud resources are assessed proportionately to the risk the local authority faces and are adequately resourced.</b></p>  | <p>Since the transfer of benefits counter fraud staff to Department for Work and Pensions (DWP), fraud resources have been limited.</p> <p>However, the internal audit provider (DAP) provides specialist cover in this area. DAP has fully trained and qualified fraud investigators. The Authority will look to "call off" resources as and when the need arises.</p>  |
| <p><b>19. There is an annual fraud plan which is agreed by committee and reflects resources mapped to risks and arrangements for reporting outcomes. This plan covers all areas of the local authority's business and includes activities undertaken by contractors and third parties or voluntary sector activities.</b></p> | <p>There is no annual fraud plan as such.</p> <p>However, there are a range of "work programmes" that are prepared each year, including actions arising for the Annual Governance Review process, Risk Management and Internal Audit.</p> <p>The elements of each of these various plans enables senior management to be assured that suitable resources are being allocated to prevent, detect and investigate fraud.</p> <p>However, it should be noted that the current level of referrals of fraud and corruption are limited.</p> |
| <p><b>20. Statistics are kept and reported by the fraud team which cover all areas of activity and outcomes.</b></p>  | <p>The S151 officer, will maintain a record of referrals.</p> <p>However, and as referred to above, there is no separate fraud team.</p>   |
| <p><b>21. Fraud officers have unfettered access to premises and documents for the purposes of counter fraud investigation.</b></p>  | <p>As stated above there are no dedicated "fraud officers" within the Council.</p>   |

| CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.   | Response / Findings for the Authority   |
|--|---|
|  | However, in such instances then lawful access would be granted. For example, if DAP were asked to investigate using their Counter Fraud Team, then "full access" would be granted as per the service level agreement already in place and in accordance with Schedule 2 Part 1 2(1) of the Data Protection Act 2018   |
| <b>22. There is a programme to publicise fraud and corruption cases internally and externally which is positive and endorsed by the council's communication team.</b>  | As per the Strategy and Response Plan, (see 6 above) cases will be publicised in the local newspaper and via the internal newsletter and the Members bulletin.  |
| <b>23. All allegations of fraud and corruption are risk assessed.</b>  | Each referral or suspicion will be "risk assessed" before embarking upon a course of action proportionate to the issue and in line with Mid-Devon's "zero tolerance" policy.  |
| <b>24. The fraud and corruption response plan covers all areas of counter fraud work:</b> <ul style="list-style-type: none"> <li>• Prevention</li> <li>• Detection</li> <li>• Investigation</li> <li>• Sanctions</li> <li>• Redress</li> </ul> | The updated Anti-Fraud, Bribery and Corruption Policy along with the accompanying Strategy and Response Plan (see 6) cover all of these points and more.  |
| <b>25. The fraud response plan is linked to the audit plan and is communicated to senior management and members.</b>   | There is now a Strategy Response Plan for fraud. The Counter Fraud Manager and the Audit Manager at DAP ensure that the plans are created, linked and communicated to senior management and members as required.  |
| <b>26. Asset recovery and civil recovery is considered in all cases.</b>   | The Council is committed to protecting the public purse and as such would always consider recovery of money and assets where it is applicable and cost effective to do so.  |
| <b>27. There is a zero-tolerance approach to fraud and corruption which is always reported to committee.</b>   | <p>There is a stated "zero tolerance" approach to fraud.</p> <p>Instances of proven fraud and corruption will be reported to the Audit &amp; Governance Committee via this annualised report. No such instances have arisen in the past year.</p>   |
| <b>28. There is a programme of proactive counter fraud work which covers risks identified in assessment.</b>   | <p>Proactive counter fraud work is delivered in a variety of ways each year. Some examples of how this is achieved include:</p> <ul style="list-style-type: none"> <li>-</li> <li>• Participation in the bi-annual National Fraud Initiative (NFI)</li> <li>• Elements of internal audit work focused on controls that may be more susceptible to fraud risk</li> </ul> |

| <b>CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.</b>   | <b>Response / Findings for the Authority</b>   |
|---|--|
|   | <ul style="list-style-type: none"> <li>• Work by Service Managers – such as Council Tax Single Persons Discount review</li> </ul>  |
| <b>29. The fraud team works jointly with other enforcement agencies and encourages a corporate approach and co-location of enforcement activity.</b>  | There is no “fraud team” as such, however early referral to the Police or other agencies will be considered as part of the risk assessment for each referral. Where any referral is made to DAP it is appropriate that they will inform other relevant agencies such as the Department for Work and Pensions (DWP) as and if required.                                 |
| <b>30. The local authority shares data across its own departments and between other enforcement agencies.</b>   | <p>The main external data sharing is via the National Fraud Initiative (NFI). Where appropriate lawful sharing of data will be permitted in accordance with Schedule 2 Part 1 2(1) of the Data Protection Act 2018.</p> <p>Other initiatives will be undertaken as and when it is considered expedient and the where the Council feels it is appropriate to do so.</p> |
| <b>31. Prevention measures and projects are undertaken using data analytics where possible.</b>   | <p>Such examples include making good use of</p> <ul style="list-style-type: none"> <li>• the NFI</li> <li>• Council Tax - Single persons discount review</li> </ul> <p>Data analysis utilised by Internal Auditors</p>   |
| <b>32. The local authority actively takes part in the National Fraud Initiative (NFI) and promptly takes action arising from it.</b>  | <p>Data is submitted every two years, with “matches” then investigated in accordance with the scoring of the match (e.g. higher scored matches reviewed first, lowest reviewed last and in accordance with resources available).</p> <p>The Council is active in this area, however resources are limited to enable a full review of all matches in all areas.</p>     |
| <b>33. There are professionally trained and accredited staff for counter fraud work. If auditors undertake counter fraud work they too must be trained in this area.</b>  | As mentioned earlier, the Authority does not have an in-house counter fraud team. However, the Authority has access to, and will make use of, Counter Fraud Specialists as and when the need arises.   |
| <b>34. The counter fraud team has adequate knowledge in all areas of the local authority or is trained in these areas.</b>  | The Counter Fraud Team at DAP are fully trained and accredited Counter Fraud Specialists and have dealt with and investigated hundreds of cases for Councils in the region.  |
| <b>35. The counter fraud team has access (through partnership/other local authorities/or funds to buy in) to specialist staff for:</b> <ul style="list-style-type: none"> <li>• Surveillance</li> <li>• Computer forensics</li> <li>• Asset recovery</li> </ul> | The Counter Fraud Team and wider Devon Audit Partnership Team have access to specialist staff that can fully and professionally fulfil the legal requirements under all of the disciplines in this section. (Should the Council wish to buy in these skills as and when required)  |

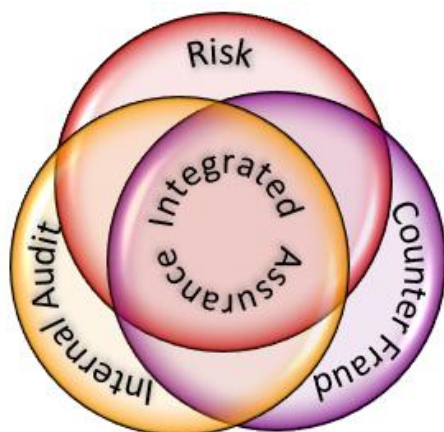
| CIPFA / CIFAS expected Local Authority / Public Body response to the risk of fraud and corruption.   | Response / Findings for the Authority  |
|--|--|
| <ul style="list-style-type: none"> <li>Financial investigations.</li> </ul>  |  |
| <p>36. Weaknesses revealed by instances of proven fraud and corruption are scrutinised carefully and fed back to departments to fraud proof systems.</p>   | <p>The Authority is committed to ongoing and continual improvement. Any weaknesses identified will be addressed wherever possible, although it should be noted that no system can ever be considered 100% free from the risk of fraud.</p>   |
| <p>37. Counter Fraud Training is available for all staff and members to ensure that they are up to date with relevant threats and are able to identify and report fraud appropriately.<br/>Fraud awareness is specifically important for those involved in the Procurement process as highlighted in <a href="#">Review into the risks of fraud and corruption in local government procurement</a></p> | <p>There is no formal training in place at this time however Fraud Awareness training has been taken up utilising Counter Fraud professionals at DAP.<br/>It continues to be recommended that fraud awareness sessions are arranged for those in the highest risk positions in the Council.<br/>The Authority will look to “call off” resources as and when the need arises.</p> |
| <p>38. <a href="#">The Local Government Transparency Code</a> Identifies what information must be published annually (para 53) and what is suggested (para 68).</p>  | <p>It does not appear that this information is currently published. As per 19 above, current referral levels are limited.</p>  |

## Appendix 2 - Audit, Risk & Counter Fraud Integration

Support, Assurance and Innovation

### Our Vision

To be the leading provider of assurances services to public and not-for-profit organisations in the South West and beyond.



### Operational delivery

- **Assurance Audit** Plans based on the best and most up to date risk information.
- Agile **Internal Audit** Plan
- Live links to Council Risk Management activity
- **Counter Fraud** Team co-ordinate / undertake irregularities work coming through the **audit** plan.
- Potential irregularities triaged to **fraud or audit** for review.
- **Proactive fraud** work e.g. NFI, developing a delivery plan at client level
- **Investigation** work to be completed jointly (where appropriate) to progress possible fraud review and strengthen internal control frameworks
- **Audit** scoping to include **Counter Fraud** input.
- Three-way liaison confirming risk and control.
- **Integrated reporting** to be delivered where possible.

### Our Goals

|                              |   |
|------------------------------|---|
| Meet Client Needs            | <ul style="list-style-type: none"> <li>•Counter Fraud Strategy</li> <li>•Integrated Audit, Risk and Counter Fraud Activity</li> <li>•Easy access to additional services</li> <li>•Respond jointly to client concerns</li> </ul> |
| IA, RM & CF Working Together | <ul style="list-style-type: none"> <li>•Joint working practices</li> <li>•Staff understanding of audit, risk and fraud interrelationships</li> <li>•Assurance Officers</li> </ul>   |
| Efficiency                   | <ul style="list-style-type: none"> <li>•Joint reviews on client functions and operations</li> <li>•Best skills from each team used at the right time</li> <li>•Tell us once</li> <li>•Joint outcomes</li> </ul>                 |
| Infrastructure               | <ul style="list-style-type: none"> <li>•Integrated resource management</li> <li>•Joint Performance Reporting</li> <li>•Joint infrastructure</li> </ul>  |